February 24, 2021

TO: Members of the Board of Trustees

FROM: Scott A. Jordan  
Executive Vice President for Administration and Chief Financial Officer

Carl Lejuez  
Provost and Executive Vice President for Academic Affairs

RE: Fiscal Year 2022 Academic Program and Course Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of specific academic program and course fee adjustments for Fiscal Year 2022.

RESOLUTION:

“Be it resolved that the University’s Academic Program and Course Fees for Fiscal Year 2022 shall be set according to the attached Rate Schedule. Further, that the President may make limited adjustments to fees in the event circumstances due to COVID-19 warrant such change, and that at least 5 days prior notice of any change in fees will be communicated to the Chair of the Financial Affairs Committee of the Board for the Committee’s review.”

BACKGROUND:

Academic Program fees include specific program or course fees and are approved by a committee led by the Provost's Office. Academic Program fees are applied to all students within a specific program. The majority of program fees are from self-supporting programs that are at the graduate level.

See attached for the summary of recommended rate adjustments and rationale by academic program.
### Summary of Recommended Adjustments to Academic Program Fees
Fiscal Year 2022

Rates are Per Credit Hour

<table>
<thead>
<tr>
<th>College of Liberal Arts and Sciences</th>
<th>FY 2021</th>
<th>FY 2022 Proposed</th>
<th>Dollar Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leadership and Public Management Certificate</td>
<td>$825</td>
<td>$900</td>
<td>$75</td>
</tr>
<tr>
<td>Online Graduate Certificate in Nonprofit Management</td>
<td>$825</td>
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<tr>
<td>Master of Public Administration Fellows Program</td>
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</tbody>
</table>

### School of Business

| Part Time MBA | $975 | $1,050 | $75 |
| MS in Business Analytics & Project Management | $975 | $1,050 | $75 |
| MS in Human Resource Management | $975 | $1,050 | $75 |
| MS Financial Risk Management | $1,425 | $1,500 | $75 |
| MS in Accounting | $875 | $925 | $50 |
| Certificates in Accounting Fundamentals and Accounting Analytics | $875 | $925 | $50 |
| Other Certificates | $975 | $1,050 | $75 |

### School of Nursing

| Certificate Entry in Nursing BS | $810 | $867 | $57 |

### School of Law

| LL.M. Programs | $1,215 | $1,276 | $61 |
**FEE BASED PROGRAMS**

**College of Liberal Arts and Sciences**

Leadership and Public Management Graduate Certificate  
Online Graduate Certificate in Nonprofit Management  
Master of Public Administration Fellows Program  
Survey Research – MA and Graduate Certificate

**Recommendation:** To approve a fee increase from $825/credit to $900/credit (9%).

**Justification:** These programs have not increased program fees in at least five years. The proposed fee increases cover related program costs, primarily program administration and instructional costs. The total program fees remains competitive as compared to peer programs and the graduate tuition per credit rate.

**School of Business**

MS in Accounting  
Accounting Fundamentals Certificate  
Advanced Business Certificate in Accounting Analytics

**Recommendation:** To approve a fee increase from $875/credit to $925/credit (5.7%).

**Justification:** An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.

MS in Financial Risk Management

**Recommendation:** To approve a fee increase from $1,425/credit to $1,500/credit (5.3%).

**Justification:** An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. This program has a higher cost to deliver because it uses industry specialists to supplement classroom learning with real-world projects. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.
Part-time MBA
MS in Business Analytics & Project Management
MS in Human Resource Management
All Other Graduate Certificates

**Recommendation:** To approve a fee increase from $975/credit to $1,050/credit (7.7%).

**Justification:** An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.

**School of Nursing**

Certificate Entry into Nursing BS Program Fee

**Recommendation:** To approve an increase of 7% to the CEIN_BS program fee. This would result in a total program fee increase from $34,650 to $39,000 for the cohort entering in January 2022. The proposed fee equates to $867 per credit.

**Justification:** The cost to administer this program continues to increase due to increasing salaries for regular and adjunct faculty salaries. Clinical agencies are now requiring clinical group faculty/student ratios to move from 1:8 to 1:6, increasing the number of faculty needed to administer the program. Additional programming expenses are required to meet compliance requirements.

**School of Law**

LL.M. – U.S. Legal Studies, Energy & Environmental Law, Human Rights & Social Justice Law, and Executive LLM

**Recommendation:** To approve a fee increase from $1,215/credit to $1,276/credit (5%).

**Justification:** The proposed fee covers increases in personnel costs to administer the program, additional programming costs such as marketing and recruitment, and supports student scholarships. The total program fee remains competitive as compared to peers.