University of Connecticut

Finance, Revenue and Bonding Committee: Bonding Subcommittee

March 1, 2007
Purpose of Testimony

- Unallocated bond authorization
- Describe replacement hospital at the Health Center
- Update on UCONN 2000 progress
- Impact of proposed bond authorization changes for UCONN 2000 program
Impact of Bill No. 1117

- UCONN 2000 phasing schedule would need to be revised by the Board of Trustees
  - Projects may be delayed or reduced in scope
  - Multiple year projects have limited flexibility
- Classroom availability may be affected
- Revised phasing may affect the ability to raise private funds
- Decreased cash flow may be problematic
  - Extension of project timelines
  - Delayed construction
  - Increased costs due to inflation
Long-Term Planning

- Proven value

- Expanded capital planning
  - Storrs Master Plan
  - Health Center Master Plan

- Program planning
  - Storrs-Academic Plan
  - Health Center-Strategic Plan
UCONN 2000 Program

- 20 year program: $2,262 million state debt service commitment
  - Phase I: $382 million (FY 1996-1999)
  - Phase II: $580 million (FY 2000-2005)
  - Phase III: $1,300 million (FY 2005-2015)

- $1,180 million authorized to date in bonds with state debt service commitment for 75 projects

- $205.1 million in special obligation bonds authorized to date to be repaid by the University

- $81.9 million in a Governmental Tax-Exempt Lease Purchase Agreement to be repaid by the University for the cogeneration facility
As of October 2006:
• 87 major projects completed
• $1,249 billion in construction-related contracts issued
  ▪ 89% of funds to Connecticut contractors
  ▪ 23% of funds to set-aside contractors
• Bond credit ratings by Fitch, Moody’s and Standard & Poor’s remain consistently strong

Over 9.2 million square feet of new and renovated space completed

- New Construction: 42%
- Total Renovation: 40%
- Partial Renovation: 18%
UCONN 2000 FY07 Budget: $89M

- **Storrs & Regionals: $65.5M**
  - Arjona and Monteith: $7.7M
  - Deferred Maintenance/Code/ADA Renovation Lump Sum: $24.7M
  - Equipment, Library Collections & Telecommunications: $20.8M
  - Law School Renovations / Improvements: $9.0M
  - Mansfield Training School Improvements: $3.0M
  - Waterbury Downtown Campus: $0.3

- **Health Center: $23.5M**
  - Deferred Maintenance/Code/ADA Renovation Lump Sum: $4.0M
  - Dental School Renovation: $1.1M
  - Equipment, Library Collections & Telecommunications: $5.5M
  - Library/Student Computer Center Renovation: $0.6M
  - Main Building Renovation: $1.2M
  - Medical School Academic Building Renovation: $2.3M
  - Research Tower: $8.8M
FY07 Program Improvements
(University Operating Funds)

- Fire Marshal & Building Inspectors
  - Expanded capacity will allow a staffing level capable of providing a quality plan and inspection reviews

- Construction Management
  - Expanded capacity will reduce the University’s reliance on 3rd party vendors
  - Investment will also allow the office to respond to concerns raised by the Governor’s Commission and the General Assembly

- Office of Construction Assurance
  - New oversight office set forth in this year’s amendments to the UCONN 2000 statute
  - Office responsible for reviews of construction performance

- Audit & Compliance
  - Increase resources for UCONN 2000 audit activity
Before 1995...
We Had Crumbling Infrastructure
12 Years Later…
We Have Rebuilt Campuses

Agriculture Biotechnology Facility
Avery Point Marine Science Research Center
Business School Renovation
(Center for Undergraduate Education)
Gentry Renovations
Hilltop Dormitory & Student Rental Apartments
Intramural, Recreational & Intercollegiate Facilities
North Campus Renovation
(Charter Oak Apartments)
Parking Garage-North
Parking Garage-South
Pedestrian Spinepath & Walkways
(Fairfield Road Pedestrian Mall)
Residential Life Facilities
School of Business
South Campus Complex
Stamford Downtown Relocation & GE Capital Edgelab
Student Union Addition
Technology Quadrant – Phase IA (Biology/Physics Building)
Technology Quadrant Phase II

(Information Technology Engineering Building)
Towers Renovation & Greek Housing
Underground Steam & Water Upgrade
Waring Building Conversion
(College of Liberal Arts & Sciences Classroom Building)
Waterbury Campus Relocation
Wilbur Cross Building Renovation
Program Structure

- Project list in law
- Authority delegated to Board of Trustees
- University administers program
- Annual bond caps
Board of Trustees Annual Process

- General capital plan
- Annual project list & supplemental indenture
- Submit list to Governor
- List triggers expenditure plan
- Work closely with Office of State Treasurer
Still have significant needs

Heavy on renovations

Even most major projects are replacements
Arjona / Monteith Replacement
Depot Campus
UCHC: Medical School Teaching Auditorium